Progress Report

Last updated: 29 May 2023

Page 1: Dashboard

Overall Status

Last Period

Green

Overall Status
This Period

Green



Recent Achievements and Milestones

Achievement/Milestone	Date
Regional Prosperity Delivery Framework approved by Joint Committee	Mar 23
City Region Deal Programme Benefits Realisation Measurement Framework approved by Joint Committee	Mar 23

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Financials Summary

*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	drawdov	grant vn to date 000	22/23 CRD Grant allocation	22/23 Grant drawdown	
600,000	284,769	47.46%	£57.72m*	£57.72m*	

Upcoming Joint Committee Meeting Milestones (expected)	Target Date
A720 Sheriffhall six-monthly update from Transport Scotland	Jun 23
Transport Programme Annual Update	Jun 23
Internal Audit of Integrated Employer Engagement Programme and Forward Audit Plan.	Jun 23
Borders Innovation Park – verbal update	Jun 23

Top 3 Risks (from PMO Risk Register)

KISK	Impact	od	-ity	Resolution Plan or Mitigating Action
Cost inflation (materials and labour) and related government policies, (e.g. rise in interest rates and changes to taxation) affects the ability to deliver projects to the standards required.	4	5	20	 Regular updating of progress report and monthly financial forecasts to ensure PMO is aware of issue(s) at an early stage and can raise with Government, Executive Board and Joint Committee as appropriate. Budget RAG scores report on in-year performance, are monitored closely by the PMO, and are reported on at every major Board meeting. Regular discussions on finance between project leads and PMO, Directors of Finance and PMO and PMO and Governments to capture issues arising.
Insufficient resources are allocated to Deliver the ambitions of the Regional Prosperity Framework activity	3	4	12	 RPF Project Leads group was established to develop the RPF and its Delivery Plan. The group continues to meet, but resources are limited. Delivery will be achieved through existing resources and additional public and private sector investment. As external funds are secured, programmes and projects will be progressed on a case by case basis, based on the development of individual business cases which factor in resourcing.
Financial profile across programme is not met.	3	3	9	 Aim to continue to spend according to agreed profile. Aim to achieve business case approval in line with Deal Implementation Plan. Quarterly meetings with regional Directors of Finance to consider profile and highlight problem areas Quarterly review meetings with Government. Partners asked to be realistic with their projections and to inform early if anticipating an underspend. Accountable body to challenge underspend and asked for reasons behind the slippage.

Page 2: Guidance

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Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and benefits realisation framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green

T: Status against timeline set out in business case/implementation plan; B: Status against budget set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with spend set out financial plan for the current financial year.	No management action required
Amber	Delay exists but is considered acceptable by PMO.	Spend is within acceptable range from what is set out financial plan for the current financial year. Project lead is confident that spend will be to profile at financial year end.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Spend is outwith acceptable range from what is set out financial plan for the current financial year. Project lead does not consider that spend will be to profile at financial year end.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

Strategic Added Value Score

Score	Description
1	There are opportunities for links with one or two other CRD themes that may add value to the proposal.
(Low)	• Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored.
	One or two of the five ""inclusive growth" measures listed in the <u>Deal Document</u> could be incorporated into the delivery of the project.
2	There are opportunities for links with two or three other CRD themes that may add value to the proposal.
(Mediu	• Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance.
m)	• Two or three of the five "inclusive growth" measures listed in the Deal Document could be incorporated into the delivery of the project.
3.	There are opportunities for links with three of four other CRD themes that may add value to the proposal.
(High)	Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear.
	• Three, four or five ""inclusive growth" measures listed in the <u>Deal Document</u> could be incorporated into the delivery of the project.

Page 3: Financial Summary



	Overall	Total					2022-23			
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000	CRD Grant Claimed to Date %	Project Name	Grant Allocation £000	Grant Claimed to Date £000	Spend to Mar £000	Outturn £000	Outturn Variance £000	Comments
113,251	32,545	32,545	100%	Bayes Centre	0	0	0	0	0	CRD grant fully drawn down.
22,469	22,469	20,280	90%	National Robotarium	7,152	4,963	4,963	4,963	-2,189	Underspend of £2.2m.
274,809	57,920	57,920	100%	Edinburgh Futures Institute	0	0	0	0	0	CRD grant fully drawn down.
132,400	79,595	50,927	64%	Edinburgh International Data Facility	6,765	10,697	10,697	10,697	3,932	Absorbed Deal underspend.
126,186	49,205	49,122	100%	Usher Institute	26,903	27,351	27,351	27,351	448	Absorbed Deal underspend.
45,210	17,366	16,495	95%	Easter Bush	942	71	71	71	-871	Underspend of £871k.
53,959	10,900	903	8%	Easter Bush Link Road	883	517	517	517	-366	Underspend of £366k. Revised projected cost of £54m (not approved budget).
51,944	30,000	1,199	4%	Edinburgh Innovation Hub	1,212	1,199	1,199	1,199	-14	Underspend of £14k.
50,255	35,000	13,227	38%	Fife i3 Programme	4,076	3,885	3,885	3,885	-191	Projected underspend of £464k.
29,136	15,000	2,332	16%	Borders Innovation Park	0	0	0	0	0	No funding allocation in 22/23.
899,618	350,000	244,949	70%	Total Research, development and innovation	47,934	48,684	48,684	48,684	749	
25,000	25,000	11,550	46%	Integrated Regional Employability & Skills Programme	4,064	4,064	4,064	4,064	0	Full drawdown.
25,000	25,000	11,550	46%	Total IRES	4,064	4,064	4,064	4,064	0	
120,000	120,000	6,305	5%	A720 Sheriffhall Roundabout*		1,077	1,077	1,077		SG to fund to suppport improvements to the A720 City Bypass for the grade separation of Sheriffhall.
36,000	20,000	173	1%	West Edinburgh Transport Improvement Programme	449	59	59	59	-390	Underspend of £390k.
156,000	140,000	6,479	5%	Total Transport	449	1,137	1,137	1,137	-390	
74,928	20,000	6,791	34%	Dunard Centre	5,269	4,909	4,909	4,909	-360	Underspend of £360k.
74,928	20,000	6,791	34%	Total Culture	5,269	4,909	4,909	4,909	-360	
263,000	15,000	15,000	100%	New Housing Partnership - Edinburgh Living**	0	0	0	0	0	CRD grant fully drawn down.
50,000	50,000	0	0%	Housing Infrastructure Fund**	0	0	0	0	()	Separate letters from SG for individual proposals. Allocation figure is based on financial plan.
313,000	65,000	15,000	23%	Total Housing	0	0	0	0	0	
1,468,546	600,000	284,769	47%	Total Programme	57,716	57,716	57,716	57,716	-1	

^{*} Scottish Government funded. Transport Scotland taking forward scheme delivery. ** Funding governed by Scottish Government (Housing)

Page 4: Research, Development and Innovation Theme Data-Driven Innovation

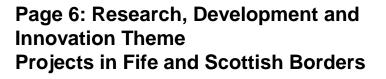


Project	Stage	Last Milestone	Next Milestone	Т	В	S A V	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	Call launch for Bayes Innovation Fellows. Demo days held for Al Accelerator and Venture Builder programmes
National Robotarium	Deliver	Sep 22:Grand Opening	N/A	G	G	2	The National Robotarium was lauded as the 'gold standard' in a Scottish Parliament debate on the future of robotics technology in Scotland and the UK. National Robotarium officially opened its doors with its opening event, which took place on 28 September 2022.
Edinburgh Futures Institute	Imple ment	Start on site	Jan 24: Complete construction	Α	G	3	EFI will open to students in Sep 23 with full access available thereafter. Total CRD grant fully drawn down.
Usher Institute	Imple ment	Oct 22: Launch Usher Innovation community inc. frailty challenge	Jul 23: Complete construction of Usher Institute facility.	A	G	2	Building on track for completion on Sep 23.
Easter Bush	Imple ment	Mar 23: Strengthen and develop DDI company adoption activity in Agritech sector	Jul 23: Continue to strengthen leading- edge data intensive research capabilities.	A	R	2	Chair in Aquaculture offer made and accepted - appointee starts in July after relocation from Australia. Chair in Quantitative Genetics – recruitment ongoing. Director of Innovation recruitment is ongoing after being unable to appoint in most recent round.
Easter Bush A701 Relief Road and A702 Spur Road	Design	Route selection	Jan 24: Specimen design planning application	A	R	2	The specimen design is progressing with the target of submitting a planning application Q1 2024. Revision to alignments due to landfill avoidance and required increase in roundabout sizes at Bush Loan and the A702 Spur Road junctions . £33.5m funding gap identified. Revised alignment avoiding landfill currently being evaluated. LUF bid was unsuccessful. Alternative funding opportunities and means to phase and prioritise the programme currently under consideration
Edinburgh International Data Facility	Deliver	Jan 23: Launch general data ingest and archiving service	Jul 23:Rebuild National Safe Haven infrastructure	G	G	2	Computing facilities for AI projects is undergoing significant expansion





Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
Edinburgh Innovation Park (Edinburgh Innovation Hub)	Imple- ment	Stage 4.1 stakeholder workshops continue. Phased award responses scored. Technical workshops continue to design programme for ongoing development and co ordination. Giant Hogweed treatment commenced	Progress stage 4.1 design activities. Phased award consensus meeting. Conclude gas and groundwater monitoring. Establish appointments for pre construction. activities. Junction officially opens on 12 June.	G	G	2	The grade separated junction that will significantly improve connectivity/accessibility to the Hub/Park is officially opening in 12 June.





Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
Borders Innovation Park	Implement	Phase 3 road and service infrastructure planning application.	Construction of Phase 3 road and service infrastructure. Workshop on revised delivery of Phases 2 and 3.	Α	G	1	A planning application for road and service infrastructure for Phase 3 has been approved. Construction will begin in summer 2023. The project has provided an update to the Regional Enterprise Council and will also update the Joint Committee on 2 June. The delivery programme for Phases 2 and 3 is currently under review. A workshop to assess options took place on 13 December. A follow-up workshop will be required prior to drafting a revised FBC.
Fife Industrial Innovation Investment (Fi3P)	Implement / Deliver	Q4: 22/23 Levenmouth Task Force Units – Year end target spend achieved.	Q1 23/24: Construction work to continues at Fife Interchange North. Marketing to commence during Q1/Q2, materials being prepared. Q1 23/24: Levenmouth Task Force Units: Construction continues.		G	2	Flemington Road, Glenrothes. Tenancies / applications for 7 (out of 9) units. Dunnikier Business Park, Kirkcaldy. tenancies / applications for 6 (out of 7) units. West Way Phase 2, . Tenancies / applications for 6 (out of 8) units. Levenmouth Task Force Units: marketing underway - 1 (out of 7) units now reserved.

Page 7: Integrated Regional Employability and Skills Theme (1/3)

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Project	Stage	Last Milestone	Next Milestone	т	В	SAV	Comments
IRES Programme	Imple- ment/ Deliver	IRES board held on 16 May 2023. IRES video presentation at the Joint Committee on 2 nd December 2022 showing positive impact on residents was well received.	Work continues on enhanced reporting; aligning project outcomes with overall IRES and City Region Deal Benefits Realisation targets.	G	G	3	 The IRES board was held on 16 May 2023 with updates and discussion on Housing & Construction Infrastructure Skills Gateway, Workforce Mobility, Integrated Employer Engagement audit findings; Forth Green Freeport and Regional Prosperity Framework links. IRES Programme Connector continues to work with Project Leads and Benefits Realisation Officer to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework - reporting with increased automation and online tools. Next IRES board to be held on 15th August.
Integrated Knowledge System	Implem ent/ Deliver	 Scottish Borders Council migrated to Helix system in February 2023. https://Helix.scot site launched. Local Authorities using Helix signed grant agreement for future financing. IKS mid point review completed. 	 Edinburgh, East Lothian, Scottish Borders & West Lothian are all using Helix for UK Shared Prosperity Fund (UKSPF). Training, system set up and data language for reporting being created in Helix. Midlothian sample data transfer being worked on to ensure DPIA agreed. 	G	G	3	 Helix went live on 21 March 2022 for Edinburgh, East Lothian and Intensive Family Support Service. On 11 November 2022: 7,500 clients and 9,000 enterprise records were added, migrating Integrated Employer Engagement & Capital City Partnership data into Helix. On 17 February 2023: 1,000 clients from Scottish Borders Council moved to Helix. In addition to those already using Helix, West Lothian will be recording UKSPF projects on Helix. Midlothian in planning stage with training sessions to be held. Https://helix.scot website now has increasing links to Helix system through sign up forms for support and for specific training courses. Bespoke PowerBI training purchased for all Local Authorities from Edinburgh College based on employability data.
Labour Market Analysis and Evaluation	Deliver	 Completed Creative Industries research. Develop approach to refreshed Regional Skills Investment Plan. 	 Agree research plan for 23/24. Deliver refreshed Regional Skills Investment Plan. Commence skills research as agreed for 23/24. Deliver 23/24 research projects. 	G	G	2	 LMAE Theme Group meeting was held on 20 April. Decisions taken on research to be commissioned in Q1 but decision on other research postponed until Q2. LMAE Theme Group approved workplan for 23/24. Final report on Creative Industries research circulated to Steering Group members. Detailed proposal for refreshed Regional Skills Investment Plan agreed by Regional Prosperity Framework Big Move 7 Skills group.

Page 8: Integrated Regional Employability and Skills Theme (2/3)

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Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
Integrated Employer Engagement	Imple- ment	 Sign off final draft of Green Jobs Campaign. Close Community Wealth Building Survey. Final funded SOSE women in business event complete. Partnership meeting held between Energy Training Academy, HCI and IEE to further explore funding to widen delivery & offer. Community Benefit schedule for Mitie for Edinburgh & Fife contracts created. 2022 employer fund recipients received fair work guide. 	 Launch Green Jobs Campaign website. Create short film to demonstrate Ukrainian Construction Academy delivery. Commence short film project for Usher Institute to showcase community engagement. ESESCommunities to present offer at annual Fife Forum. Support the implementation stage of MacMillan Skills Hub under RSC workstream. 	G	G	3	 FORT programme at Fort Kinnaird Recruitment Skills Centre (FKRSC) supported 211 jobs filled across 2022/23. Now into year 2 of FORT delivery, so far 3 jobs filled. Green skills/jobs awareness campaign; final draft sent to all participants and campaign due to launch imminently (including webpage). ESESCommunities have delivered 60 matches between suppliers and good causes with a further 12 in progress. Resource: IEE team have secured additional resource to support the delivery of the Ukrainian Construction Academy, which will support the community benefit workstream for the year ahead (no financial cost to IEE). Community Wealth Building project completion survey remained open throughout April to build as strong a response as possible; results are being collated and trends shared in May 2023. IEE Audit findings presented to IRES Board on 16th May. Met with Changeworks and HCI to understand employer links to funding for renewables priority. IEE have hit a milestone of filling/securing 1,000 jobs across the duration of the deal.
Intensive Family Support	Imple- ment/ Deliver	 Development of an Anti-Stigma Charter to promote stigma awareness within services. IFS monitoring and evaluation documents updated for phase 2. Services supported to understand changes. Community of Practice – session on stigma and equality developed. 	Tool for measuring families in-out of poverty in discussion to be developed with families using service and piloted on Helix. Audit of Phase One IFS, meetings with the audit team within Capital City Partnership upcoming.	G	G	2	 463 individuals registered on Helix system engaging with IFS. 38 new engagements in Phase 2 IFS. 44 employment outcomes recorded: 23 FT employment outcomes, 21 PT employment outcomes recorded. 47 re-engagements in education where there was non attendance in school. 22 individuals have entered full time education and 11 individuals have entered part time education 4 individuals have progressed in work. 22 qualifications have been gained to date. Ongoing Helix support in place for service providers. Meeting arranged with Strathclyde University regarding potential researcher across 3 years of project.

Page 9: Integrated Regional Employability and Skills Theme (3/3)



Project	Stage	Last Milestone	Next Milestone	Т	В	S A V	• Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Imple- ment	Equality in Engineering Conference 2023 hosted at Craiglockhart on 15 April with 70 delegates from FE, HE and industry.	SCDI and Heriot-Watt University to host Schools celebration events for all Year 1 participants of Climate Smarter on 25 and 30 May.	O	G	3	HCI Skills Gateway has been shortlisted in the <i>Outstanding Contribution to the Local Community</i> category in The Herald Higher Education Awards 2023. The awards event will be held on 1 June 2023.
Data-Driven Innovation (DDI) Skills Gateway	Imple- ment	Data Skills for Work (DSW) team extending ESES data skills credit scheme to support ambitions of Tay Cities Digital workstream.	DSW Training Providers fund to be allocated to successful bidders. Preparations are underway for the launch of 'Teach Data Literacy: A Guide for Primary Teachers' handbook on 7 June at ECCI.	O	G	2	Data Education in Colleges (DEC) are presenting at the College Expo on 21 June CDN-Expo-Programme-2023.pdf Development of School College Partnership (SCP) activity with Midlothian cluster undertaken. Workshop held with young people, career changers and their advisers to help shape content for video highlighting data related career opportunities. Continued roll out of IOT activity across region. DEC working with West Lothian College to align with Cyber Drive Initiative. ePlacement Scotland programme worker engaging with Tech Scaler programme to identify placements in tech SMEs for students across region.
Workforce Mobility	Imple- ment	15 November 2022 IRES Board - Financial Update	15 November 2023 IRES Board -Year 2 implementation performance review	G	G	3	Continued involvement in the Regional Prosperity Framework - Delivery Plan / Regional Transport Masterplan. Continue to deliver Scottish Border bus network review, first draft of final report in place and second round of operator discussion in May. Supported SBC with contract negotiations, scope and contract for Berwickshire Demand Responsive Transport (bus) service for 23/24. 'Bus Driver Career' video complete, creating web-page on Helix.scot to host in May 2023. To be shared with all operators and employability support partners to help promote and fill the gap in drivers across the region. Development of our 'Business Accessibility' online tool underway and will be shared with pilot group in June for further testing, before wider rollout. Development of 'Employee Postcode Analysis Tool' will streamline work involved and will be used to support data projects in MLC, CEC, Fife and WLC. Tool will also be shared with Transport, Planning and Economic Development officers to gauge benefits of data based decision making.





Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
A720 Sheriffhall (last updated May 2023)	Define	Public Local Inquiry concluded on 8 February 2023	DPEA Reporter's recommend ation to Scottish Ministers (timing TBC)	ര	ര	1	 City Region Deal Joint Committee ratified their support for the scheme as published on 3 September 2021, following the consideration of further technical information. Responses issued to all objections raised against the draft Orders – ongoing engagement with objectors to try to resolve issues wherever possible. Public Local Inquiry held between 30 January and 8 February 2023. DPEA Reporter to issue recommendation to the Scottish Ministers (timescales for which will be confirmed in due course).
West Edinburgh Transport Improvements Programme	Define	Continue to progress Stage 1B to deliver the 5 cases of OBC.	Preliminary Designs have now been drafted and are being refined by the project team in preparation of external engagemen t exercises.	G	G	1	 Development of designs well underway. Preparations underway for stakeholder and public consultation over summer. Drafting of OBC expected Autumn 2023. Early contractor engagement procurement exercise underway.





Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
Dunard Centre	Implement	Commencement of Site Clearance Works – February 2023	Stage 4 Design / Stage 2 tender process underway with SRM tender offer due August, and IMPACT acceptance expected October.	A	Α	2	SRM are due to provide their stage 2 tender offer in August, however IMPACT acceptance is now scheduled in October to allow time for robust analysis and recommendation from the professional team as well a consultation time with trustees in advance of acceptance. The wider programme impact of this shift is minimal with practical completion now projected for mid-late April 2027 (previously end of March/early April). Until the stage two tender offer is received programme remains a key risk.

Page 12: Housing Theme



Project	Stage	Last Milestone	Next Milestone	Т	В	SAV	Comments
Affordable housing	Deliver & Define	Meeting with Scottish Government in March 23 to discuss priorities and funding	Collate EESH2 and affordable housing delivery	Α	N/A	2	Partners will work collaboratively with Scottish Government, agencies, RSLs and other stakeholders to secure more investment, innovation, commitment and partnerships to address the challenges above and deliver at scale and pace.
Strategic sites	Implement & Define	Leads meeting took place on 24 May	Further meeting with Scottish Government in June to discuss priorities and funding.	Α	N/A	2	Business case development progressing for Blindwells, Granton Waterfront and Tweedbank.
Innovation & skills	Implement	Agree Delivery Partner approach to secure pipeline of sites from across the region for 1000 homes.	Finalise arrangements for Delivery Partner and begin recruitment process.	Α	N/A	3	 Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite. manufacturing and delivery of net-zero homes across the city region. Partnership between CEC,SFT, Scot Gov, BE-ST, and ENU.
Housing company	Deliver	Draw down of funds completed	Ongoing Delivery	G	N/A	2	The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.